

The Four Faces of Architecture

Elements Group



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Welcome

Introductions

- Lana Weber
- David Williams

Agenda

- Data Intelligence
- Four Faces of Architecture
- Integrated Decision Support
- Call to Action

Data Intelligence

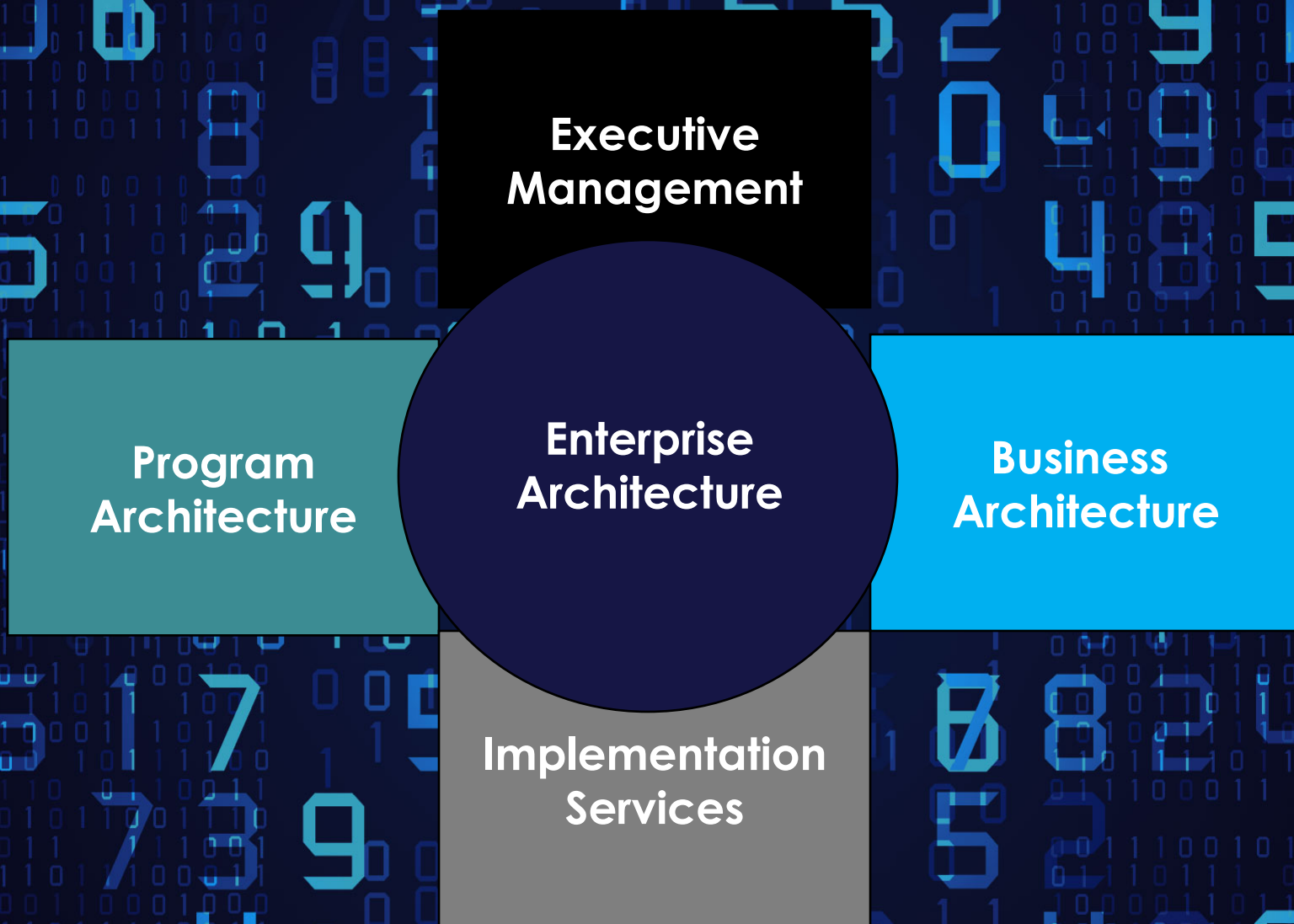
Investments

- What do we need to invest in to reach our desired future state?
- What is the impact of these investment?
- How do these investments position the organization in the long term?
- How do we need to change how we invest?

Data

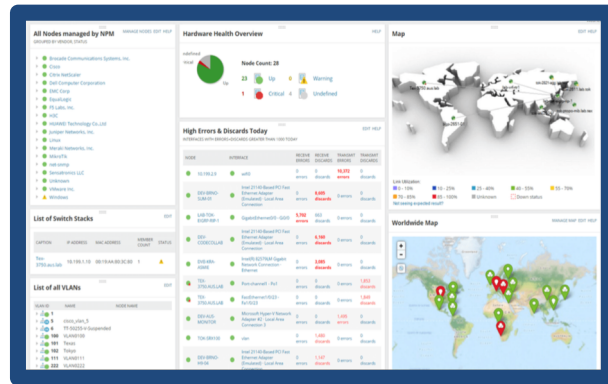
- What data do we have to leverage today?
- What data are we not developing and where do we get it?
- How do we accumulate, cultivate and integrate this data?
- What data creates a competitive advantage?

Four Faces of Architecture



Ecosystem

Dashboard



Can my org identify....

- and map the competitive market landscape?
- relationship and power dynamics in the market place?
- and research existing and emerging clusters globally?
- and influence industry and political policy?

Data Intelligence Strategies

- Competitors
- Partnerships
- Trends
- Policies

Competitive Insights

- Market Landscape
- Ecosystem Engagement
- Opportunity Lifecycles
- Global Legislation

Context for viewer: Organizations must developed a high level of data intelligence about their global ecosystem

Investment

Dashboard



How does...

- my org balance current state investment in relation to future state?
- investment change over time?
- the relationship between investment and operations support agility?
- my org differentiate between investing and budgeting?

Data Intelligence Strategies

- Investment Type
- Opportunity Window
- Opportunity / Risk Profiling
- Investment / Time Profiling

Competitive Insights

- Investment Outcomes
- Governance Thresholds
- Transparency
- Temporal Behavior

Context for viewer: Organizations must build new forms of investment portfolios to reach their future state

Impact

Dashboard



Have we mapped...

- functional and process structures of our organization?
- revenue value chains and process valuations?
- supporting technology & lifecycles to the value chains?
- ESLAM to our processes and partner relationships?

Data Intelligence Strategies

- Business Process Mgmt. (BPM)
- Business Value Chains (BVC/“Blueprinting”)
- Business / Technology Mgmt. (BTM)
- Enterprise SLA Mgmt. (ESLAM)

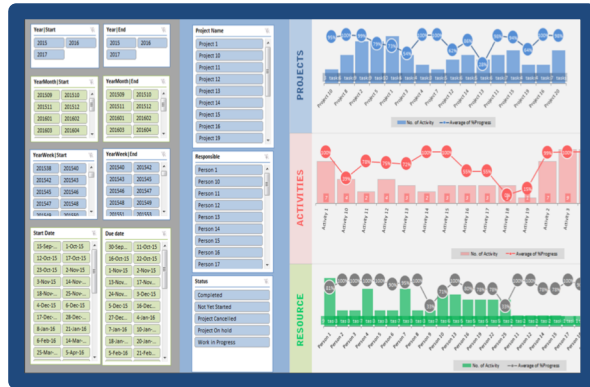
Competitive Insights

- Breadth of Change
- Scale of Change
- Complexity of Change
- Opp./Risk of Change

Context for viewer: Organizations must measure the impact of their decisions

Accumulation

Dashboard



How...

- is the current portfolio of active initiatives affecting accumulation?
- does the org accumulation look like over time?
- are we prioritizing the right investments to correct institutional debt?
- does our current state of accumulation limit our strategic options?

Data Intelligence Strategies

- Technical (*Investment / Debt*)
- Political (*Investment / Debt*)
- Cultural (*Investment / Debt*)
- Ecosystem (*Investment / Debt*)

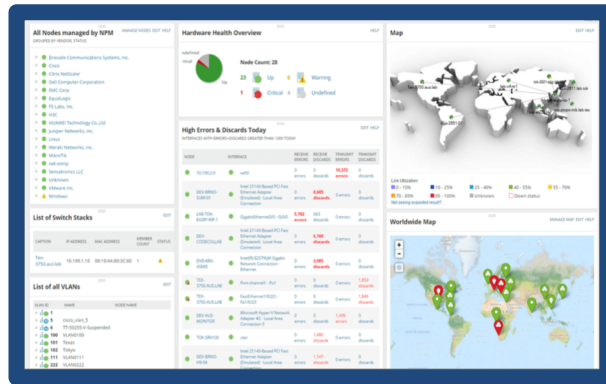
Competitive Insights

- Decision Outcomes
- Governance Thresholds
- Transparency
- Temporal Behavior

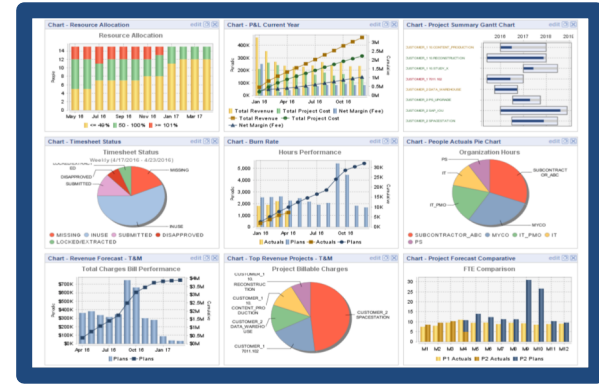
Context for viewer: Every decision leads to outcomes which accumulate positively and negatively over time

Integrated Decision Support

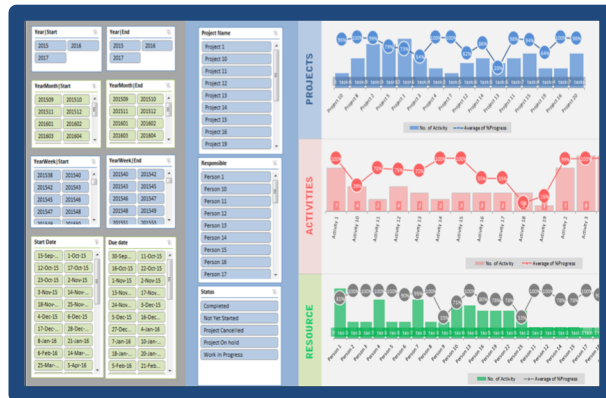
Ecosystem



Investment



Accumulation

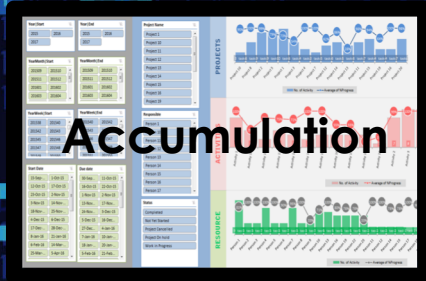


Impact



Context for viewer: Decision support systems must be integrated to maximize value to the organization

Four Faces of Architecture



**Executive
Management**



**Program
Architecture**

**Enterprise
Architecture**

**Business
Architecture**



**Implementation
Services**



Call to Action

What must you do?

- New opportunities for technology leaders
- New role in helping the business realize competitive advantage

What must your organization do?

- Explore => Ecosystem
- Focus => Investment
- Build => Impact
- Run => Accumulation

Context for viewer: Elements Group helps organizations build the capabilities to make decisions

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